MEMORANDUM

Date: April 13, 2023

To: Chrissy Holliday, Vice President for Enrollment Management & Student Success

From: Sherie Cornish Gordon, Vice President for Administration & Finance

Subject: Fee Approval

This memorandum serves as approval of the following fee for the 2023-24 fiscal year:

Student Health Fee  
The Student Health Fee is approved for $348.00 per term.

Housing Late Fee  
The late fee is approved for $30.00.

Housing Rate Increases  
The increase of 5% for the 2023-24 fiscal year is approved. The 3% increase in 2024-25 and beyond is approved pending an annual review of the DSCR and proforma with final authorization and approval from the CFO.

Amber Blakeslee and Sandy Wieckowski will ensure the approved fee increases for the 2023-234 fiscal year are implemented in alignment with applicable university, California State University (CSU) and state protocols.

Please let me know if you have any questions regarding this correspondence.

cc: Tom Jackson, Jr., President  
    Amber Blakeslee, Executive Director for Budget and Finance  
    Sandy Wieckowski, Associate Director for Student Financial Services
Student Health Fee - 2023-24 MMI Increase Request

Background
In 2018, the Student Health Fee increase included approval to annually increase the Student Health Fee by the Milliman Medical Index (MMI), an inflationary index applicable to medical costs, with an approved justification of need. As stated in President Rossbacher’s fee approval memo, “To increase the fee by the MMI, the University Budget Office, in consultation with Student Health and Wellbeing Services and the Vice President for Student Affairs, will provide an analysis and justification to the Student Fee Advisory Committee as early as possible in the spring semester; SFAC will then forward its recommendation to the President for approval.”

Student Health Fee Rate, Budget History and Justification of Need
In an effort to keep student fees as affordable as possible, particularly during the height of COVID-19, no MMI increases have been applied to the Student Health Fee since 2019-20, as reflected in the table below. The 2022 MMI inflationary increase is 4.6%. Applying MMI to the current Student Health Fee will increase the fee rate by $15 per term, from $333 to $348.

<table>
<thead>
<tr>
<th>Student Health Fee</th>
<th>2019-20</th>
<th>2020-21</th>
<th>2021-22</th>
<th>2022-23</th>
<th>2023-24 Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Term Fee Rate</td>
<td>$333</td>
<td>$333</td>
<td>$333</td>
<td>$333</td>
<td>$348</td>
</tr>
</tbody>
</table>

In combination with significant recent cost inflation, particularly in relation to medical supplies and the increased costs of attracting and retaining medical and mental health providers, and declining enrollment until this year, Student Health and Wellbeing Services has been operating with a significant structural budget deficit over the past several years. One-time federal relief funding during the pandemic provided key support to maintain services to students over the past few years, however, this one-time funding has been spent. At the same time, student health needs are growing at Humboldt and across the nation. The campus must find ways to meet student service needs in our community, which already struggles with limited medical and mental health providers.

This graph provides insight into utilization of our campus CAPS services, with significant increases in appointments, even during the pandemic, with declining enrollments and limited presence on campus.
Anticipated enrollment growth and fee revenue in 2023-24 will improve the budget outlook, but not fully address the structural budget deficit, resulting in the need to increase the fee by MMI in order to maintain critical medical and mental health services for our students.

<table>
<thead>
<tr>
<th>Student Health &amp; Wellbeing Services Budget</th>
<th>2019-20</th>
<th>2020-21</th>
<th>2021-22</th>
<th>2022-23</th>
<th>Estimated 2023-24*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Surplus / (Deficit)</td>
<td>(522,070)</td>
<td>(1,221,078)</td>
<td>(943,034)</td>
<td>(1,221,949)</td>
<td>(240,254)</td>
</tr>
<tr>
<td>Deficit w MMI</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(34,254)</td>
</tr>
</tbody>
</table>

*Numbers subject to change with Spring 2023 budget planning*